Data driven decision making: Avoiding pitfalls and building value

08.04.2012, Quo Vadis, Dr. Stefan Behrens

7 aeria

Aeria Games and ProSiebenSat.1 Games have combined forces on April 1, 2014





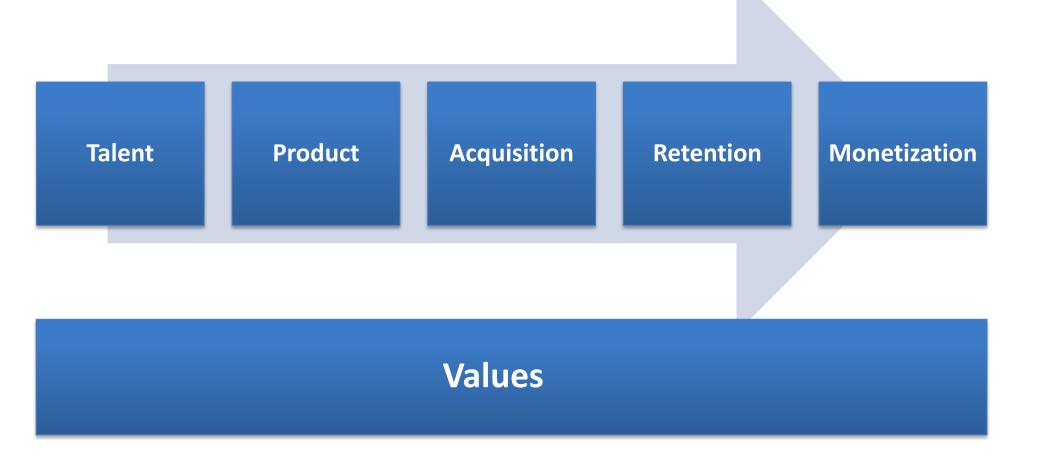
Some facts on the combined business



Registered Users	77 m		
Countries Serviced	35	 In Berlin since 2008 29 nationalities 	
Game Licenses Operated	39	 210 personalities 1 passion 	
Mobile Share of Revenues	16%		

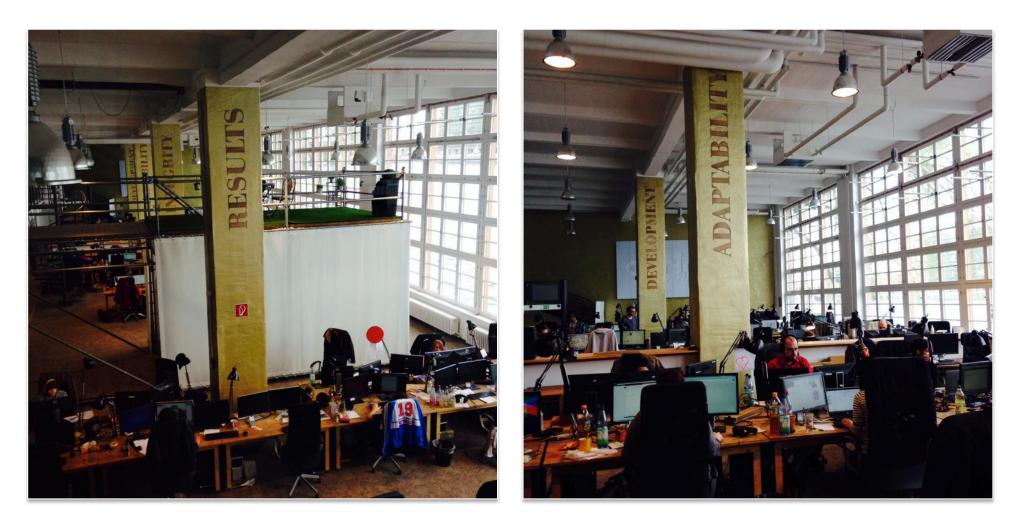


Data driven decision-making effectively drives almost all aspects of our business at Aeria





At Aeria, decision making starts with strong values





TALENT

Hiring the right talent is the basis for success



• Don't hire (only) gamers



• Put them through "boot camp"



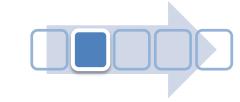
• Let them crunch numbers



• Keep setting the bar higher & higher



PRODUCT



Picking the right games is not an easy feat

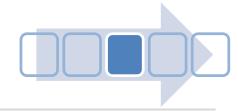


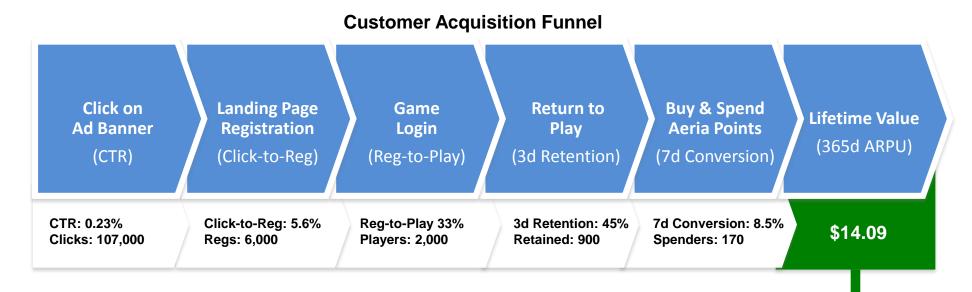






Successful acquisition is about balancing a simple, but fundamental equation...





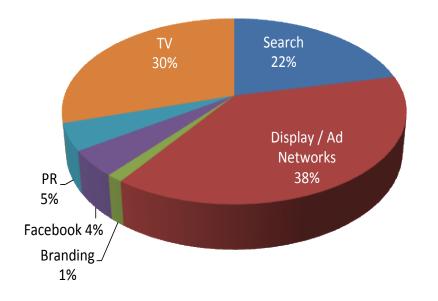
Marketing: Maximum Customer Cost Calculation



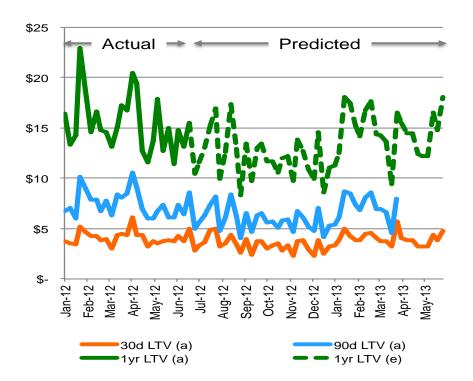


...but the equation can get mighty complex

Multi-Channel Optimization

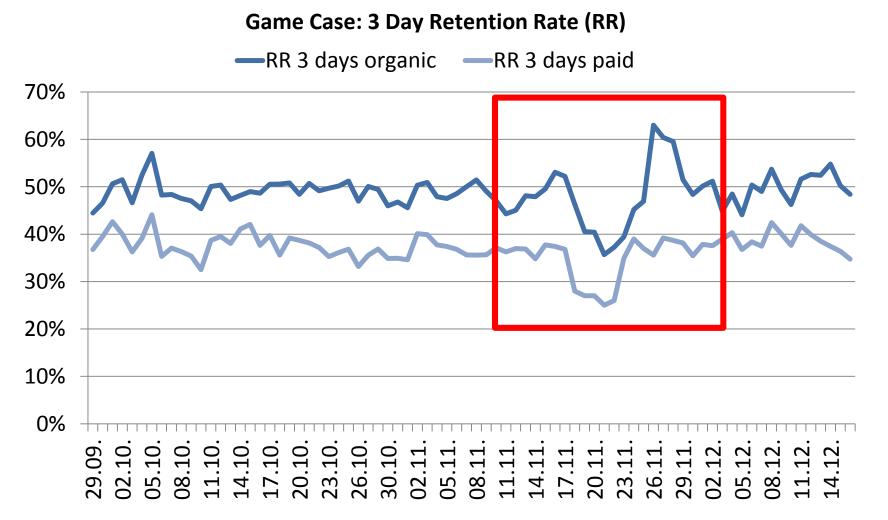


Predictive LTV Modeling



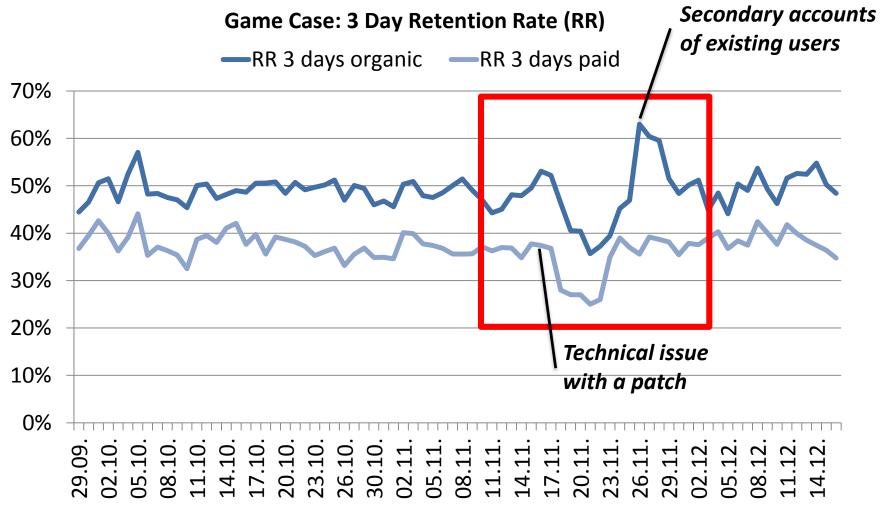


Retention rates can tell you a lot...

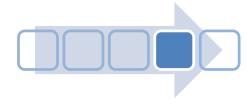


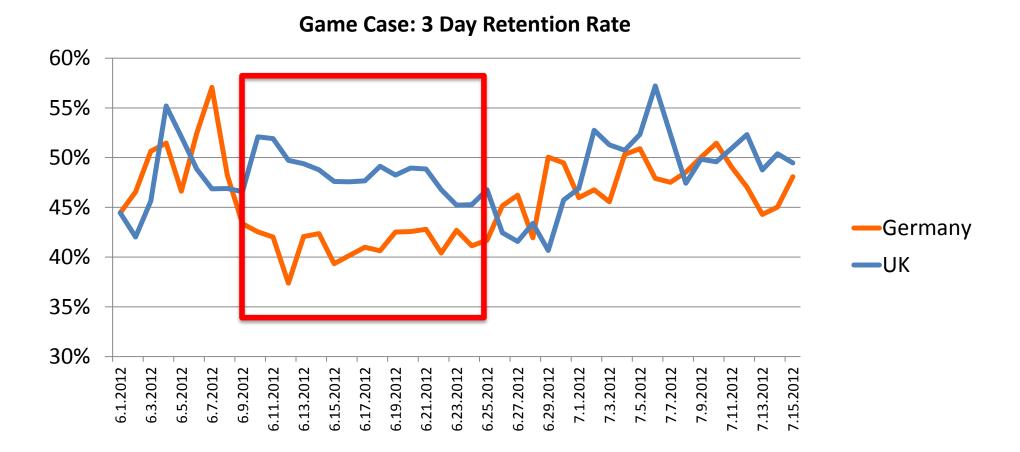


... if you know how to read them



However, sometimes, the answers are less than obvious

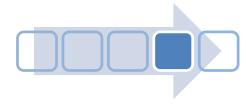


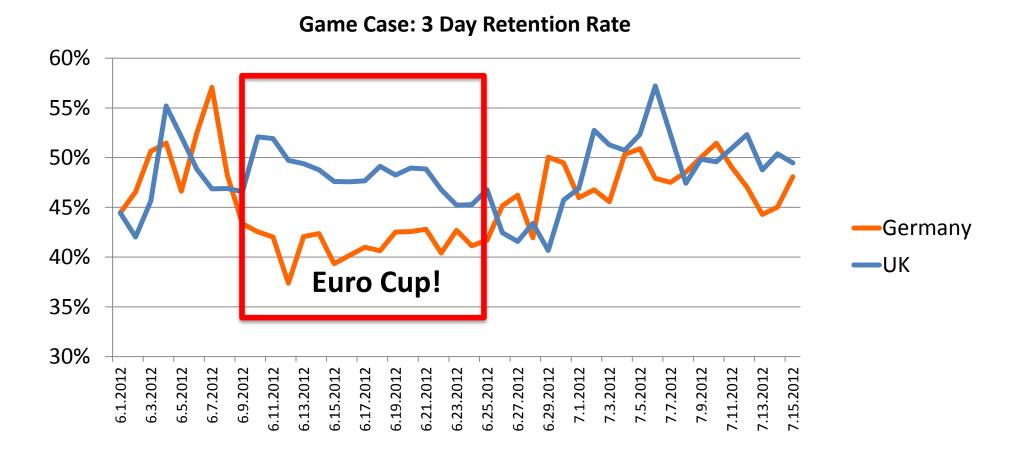




RETENTION

Especially, when soccer is involved

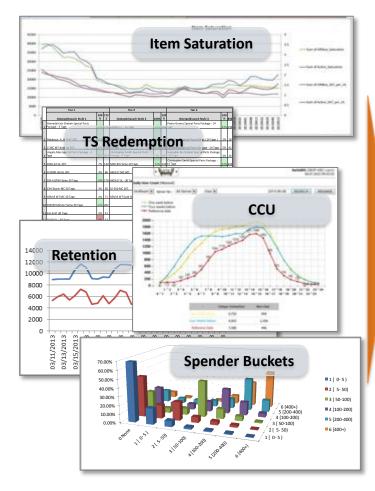






Good sales strategy is fueled by analytics

Continuous KPI Analysis



Monthly Product Sales Plan

	Date	Act\$	Plan\$	Base\$	Weekend\$	Promo1\$	Promo2\$	Promo3\$	Promo1 - Description	Promo2 - Description	Promo3 - Description
MON	01. Jul 13	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€	TS - Monthly		Promo C
TUE	02. Jul 13	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€	Promo A	WFB	Promo C
WED	03. Jul 13	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€	Promo A	WFB	Promo C
THU	04. Jul 13	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€	Promo A	WFB	Promo C
FRI	05. Jul 13	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€	Promo D2	WFB	Weapons
SAT	06. Jul 13	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€	Promo D3	WFB	
SUN	07. Jul 13	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€	Promo D4	WFB	
MON	08. Jul 13	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€	Promo D5		
TUE	09. Jul 13	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€			
WED	10. Jul 13	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€			Promo F1
THU	11. Jul 13	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€	BOGO		Promo F2
FRI	12. Jul 13	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€	Mystery Promo	new LF	Promo F3
SAT	13. Jul 13	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€	Mystery Promo	new LF effect	Promo F4
SUN	14. Jul 13	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€	Mystery Promo		20% discount
MON	15. Jul 13	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€	Mystery Promo		20% discount
TUE	16. Jul 13	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€			
WED	17. Jul 13	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€	Conversion Focus		
THU	18. Jul 13	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€			
FRI	19. Jul 13	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€	Promo C2	Event: free char + discount	Armour Discount 15 %
SAT	20. Jul 13	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€	Promo C3	Event: free char + discount	
SUN	21. Jul 13	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€	Promo C4	Event: free char + discount	
MON	22. Jul 13	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€	Promo C5	Promo Q5	
TUE	23. Jul 13	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€	Extra (promo F4)	Promo Q6	
WED	24. Jul 13	€€€€	€€€€€	€€€€	€€€€	€€€€	€€€€	€€€€	Extra (promo F4)	Promo Q7	
THU	25. Jul 13	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€	Extra (promo F4)	new LW	
FRI	26. Jul 13	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€	Flashsale	LW effect	
SAT	27. Jul 13	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€	Flashsale		
SUN	28. Jul 13	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€	Flashsale		Free offers
MON	29. Jul 13	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€			
TUE	30. Jul 13	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€	Promo D2	promo 27	
WED	31. Jul 13	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€	Promo D3	promo 28	
	TOTAL	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€	€€€€			



Execute, analyze, optimize for best results

Shooter Game Case, Revenue 2013 Jun-Dec **Event** Season #3 **Event** Season #2 **Event** Season #1 Jul Sep Oct Nov Dec Jun Aug

Event Optimization

Season #1

- Price: \$12 per spin
- No. of Spins: 16
- No. of Jackpots: 1,500

Season #2

- Price: \$25 per spin
- No. of Spins: 14
- Number of Jackpots 1000
- Optimized composition of weapons

Season #3

- Price: \$20 per spin
- No. of Spins: 20
- Number of Jackpots 500+500
- Optimized weapons and Jackpot



EXAMPLE



Beware... It's a trap!

(at least sometimes)



- Data consistency can be a b*tch
- Correlation ≠ Causation
- What get's measured can be improved, but what about intangibles?
- You can plan a pretty picnic, but you can't predict the weather!





Data driven decision making: Avoiding pitfalls and building value

08.04.2014, Quo Vadis, Dr. Stefan Behrens